

**RISK CARDS (one set on colored paper)**

<p>There is a backlash against UN involvement in the country. The UN Peacekeeping Mission radio station is temporarily closed as all UN non-essential personnel are evacuated.</p>	<p>- 1 quality point</p>	<p>This only applies if your program activity is classes by radio.</p>
<p>There is a long delay in the arrival of the tents for schools due to a supplier shortage.</p>	<p>- 1 quality point</p>	<p>This only applies if your program activity is schools under trees, and you decided to provide tents in Decision Stage 8.</p>
<p>There is a long delay in the arrival of the radios due to a supplier shortage</p>	<p>- 1 quality point</p>	<p>This only applies if your program activity is classes by radio.</p>
<p>Teachers go on strike for more pay. You have to increase salaries.</p>	<p>- 10 pounds</p>	<p>This only applies if your program activity is schools under trees</p>
<p>Following receipt of a complaint and subsequent investigation, three cases of sexual exploitation and abuse of pupils are uncovered, perpetrated by teachers on your payroll.</p>	<p>- 2 quality points</p>	

<p>You receive a complaint about fraud perpetrated by your Finance Manager, which is substantiated upon investigation. She is fired and replaced.</p>	<p>- 5 pounds</p>	
<p>Your education specialist is medically evacuated with suspected malaria and typhoid.</p>	<p>- 1 quality point</p>	
<p>An exceptionally heavy rainy season means that the area outside the state capital is unreachable for four full months.</p>	<p>- 1 quality point</p>	<p>This only applies if your program activity is schools under trees</p>
<p>The office is struck by lightning. Your entire computer network is destroyed. You have to replace the equipment and re-enter all your data.</p>	<p>- 10 pounds <i>and</i> - 1 quality point</p>	<p>This only applies if you sited your office in the state capital.</p>
<p>An exceptionally heavy rainy season means that the area outside the state capital is unreachable for four full months.</p>	<p>- 1 quality point</p>	<p>This only applies if your program activity is schools under trees</p>

<p>The town power supply fails. You have to go back to using generators for power for your office and your staff guesthouse, which is much more expensive.</p>	<p>- 10 pounds</p>	
<p>A fuel crisis in the country means that movement of your vehicles and boats is severely restricted for two full months.</p>	<p>- 1 quality point</p>	<p>This only applies if your program activity is schools under trees</p>
<p>Conflict between two ethnic groups escalates and your expatriate staff have to be evacuated because of the insecurity.</p>	<p>- 1 quality point</p>	<p>This only applies if you have an expatriate staff</p>

**BONUS CARDS (one set on colored paper)**

<p>One of your pupils gets a state-wide top ten result in the primary school leaving examinations.</p>	<p>+ 1 quality point</p>	<p>All classes by trees, but classes by radio <i>only if</i> you chose to offer the exam option under 9 Qualifications.</p>
<p>Twenty of your pupils obtain first division results in their school leaving examinations and are admitted to government secondary/vocational schools.</p>	<p>+ 2 quality point</p>	<p>All classes by trees, but classes by radio <i>only if</i> you chose to offer the exam option under 9 Qualifications.</p>
<p>You receive a small supplementary grant from a fund which is recognizing your innovatory work in education.</p>	<p>+ 10 pounds</p>	<p>Radio classes only</p>
<p>Despite the challenging working conditions, you have a staff retention rate of 100% over the past year, which they attribute to supportive organisational policies and inspirational leadership.</p>	<p>+ 2 quality points</p>	

<p>Other NGOs replicate your 'Schools under Trees' model in two other states in the country.</p>	<p>+2 quality points</p>	<p>Classes under trees program only</p>
<p>An NGO obtains funding to develop materials for teacher training by radio, which they will broadcast as part of your 'Classes by radio' program.</p>	<p>+2 quality points</p>	<p>Classes by radio only</p>
<p>A major international summit on education requests your organization to be a panellist to share learning from your education program.</p>	<p>+2 quality points</p>	
<p>Your mid-term evaluation shows clear progress on the majority of your impact indicators.</p>	<p>+ 2 quality points</p>	
<p>You set up a system of community advisory councils and program participant score cards, and both communicate an exceptionally high level of user satisfaction.</p>	<p>+2 quality points</p>	

<p>Your donor expresses their satisfaction with your work so far and confirms their willingness to extend your project funding by a further two years, to give you sufficient time to set up mechanisms by which local organizations will be able to take forward the work at the end of your engagement.</p>	<p>+ 2 quality points</p>	
<p>You introduce a program-wide complaints mechanism, and the community expresses its appreciation that you have given them this channel to communicate with you about problems in the program.</p>	<p>+ 1 quality point</p>	
<p>The government singles out your program for praise in a major conference for donors and other NGOs.</p>	<p>+1 quality point</p>	